"Developing and Building Flagship Installations"

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Topics

- Installation Long Range Plan
- Barracks
- Housing
- Utilities Privatization
- Supporting the Global War on Terrorism
- Resourcing Posture

Installation Long Range Plan

Today

- C1 Army living and working in C3 conditions

Modularity & IGPBS Implementation cost impacts

$11.5 B

Currently 80 years (FY05)

Goals

- Achieve full sustainment by FY0
- Raise average facility quality to
- Achieve 67 yr recap by FY07

OSD Guidance is to fund 100% sustainment

Strategy

- Focus investment to raise quality to C2
- Execute Barracks Modernization Program
- Execute Army Family Housing Program
- Focus on Installation Flagships

Focus Facility Types

- **Veh Maint & Hardstand**
- **Fitness Centers**
- **ARNG Readiness Centers**
- **USAR Centers**
- **Classrooms**
- **Trainee Barracks**
- **Chapels**

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Barracks Modernization Program

Today

- Required 159,100 permanent party spaces for 136,000 soldiers
- 75% of barracks adequate or funded to meet standard
- In FY04 17,264 Soldiers received new barracks furniture

Target

- Meet 1 + 1 or equivalent standard for all barracks by FY08

Strategy

- Assign 2+2 as 1+1
- Build out deficit
- Renovate worst first
- Centrally fund furnishings

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Army Family Housing Program

Today

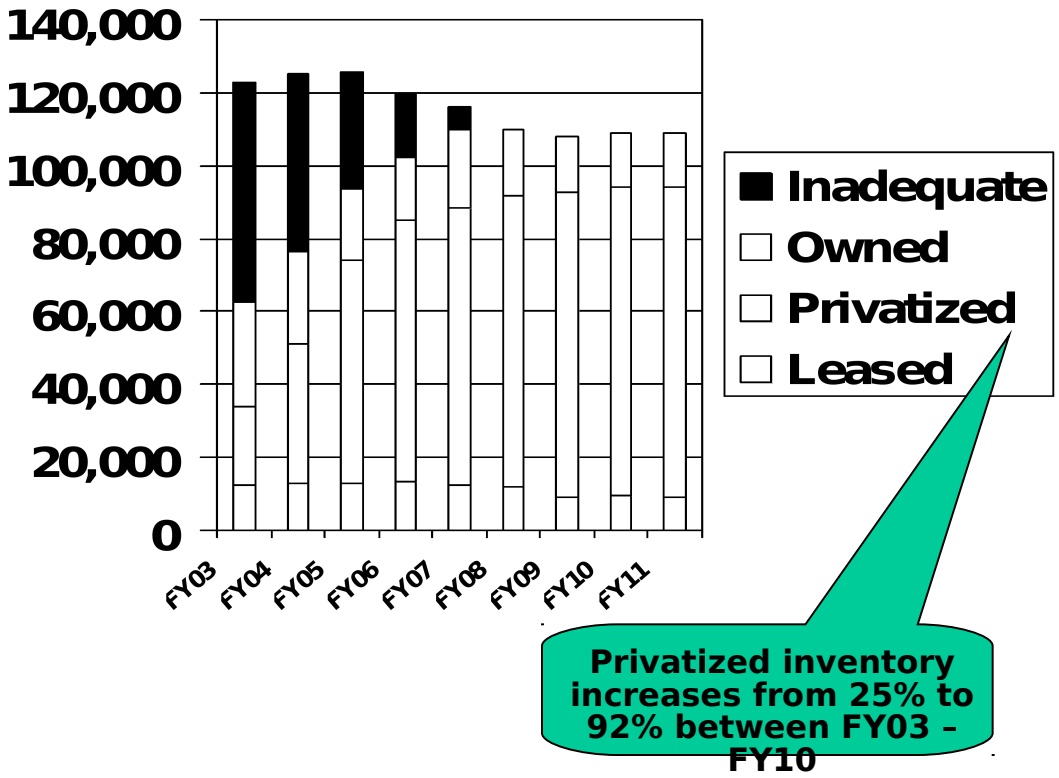
- 61% Army Family Housing adequate

Strategy

- Community First Approach (Eliminate out-of-pocket housing expenses by 1 Jan 05)
- Privatize – Residential Communities Initiative (RCI)
- Build new
- Renovation
- Lease

Targe

- Eliminate inadequate housing by FY07



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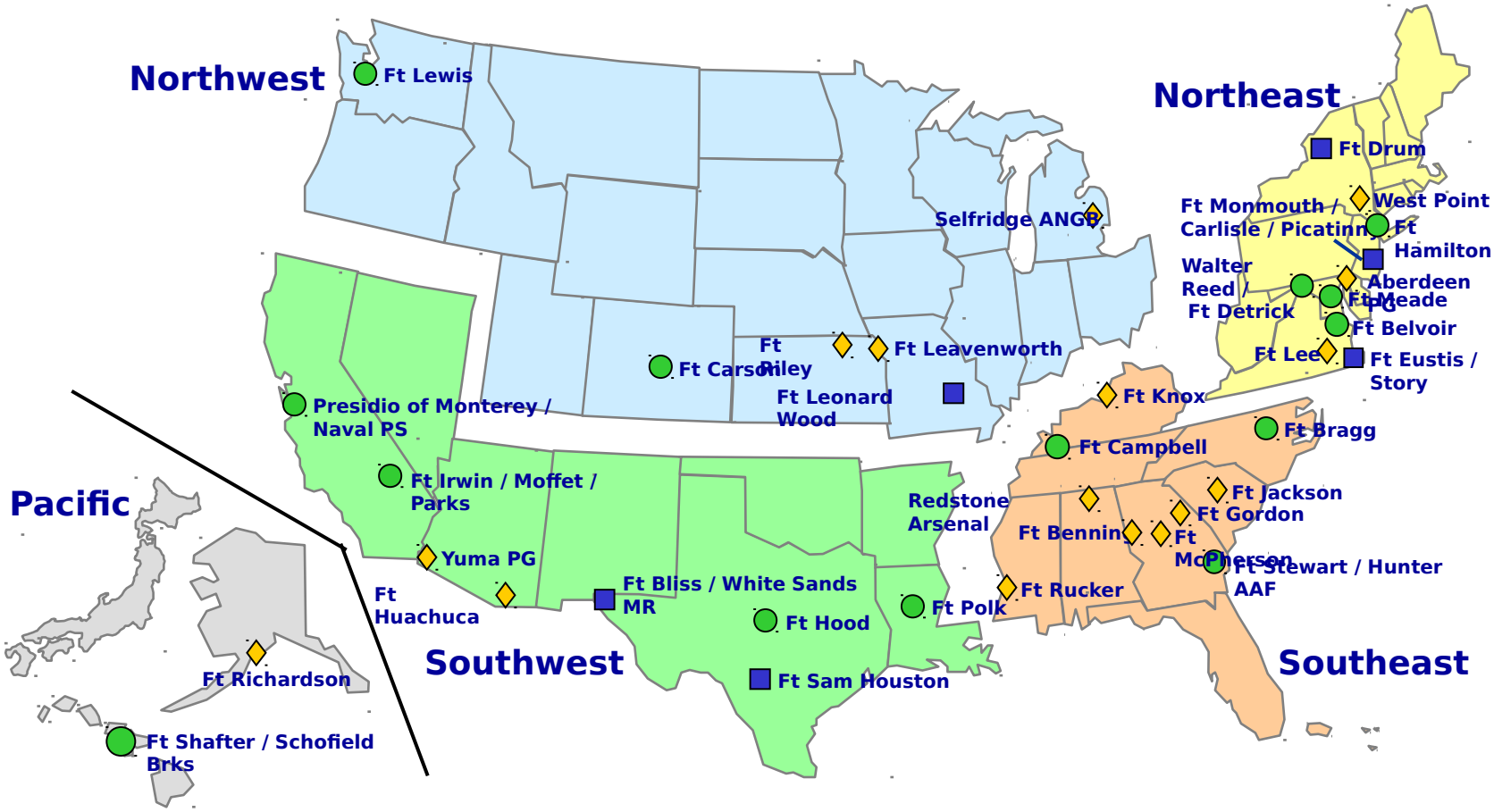
Total RCI Program – 45 Installations

(84,750 Houses; 92% of Army's U.S. Inventory)



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Utility Privatization Program

Goal

Privatize all systems where economically viable unless security concerns dictate w retain ownershi

100 Army utility systems privatized

Strategy

- **Divest a non-core function (operation of utility systems).**
- **Preferred method to recapitalize our utility infrastructure.**
- **Complete decisions by September 2006.**

Today

US Systems:

- **351 total systems**
- **59 under negotiation**
- **106 under evaluation**
- **86 not economically justified to privatize**

Europe:

- **589 systems**
- **232 privatized**

Japan & Korea:

- **128 systems exempted**

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Supporting GWOT

- **Provided Family Readiness Group Deployment Assistance services for AC and RC commensurate with deployment schedules**
- **Expanded child care hours, fee discounts, and respite care to support families of deployed Soldiers**
- **Military One Source (24x7 Hotline) for family support**
- **89 Victim Advocates**
- **Revision of OPREADY Homecoming & Reunion Materials**

Supporting GWOT (cont'd)

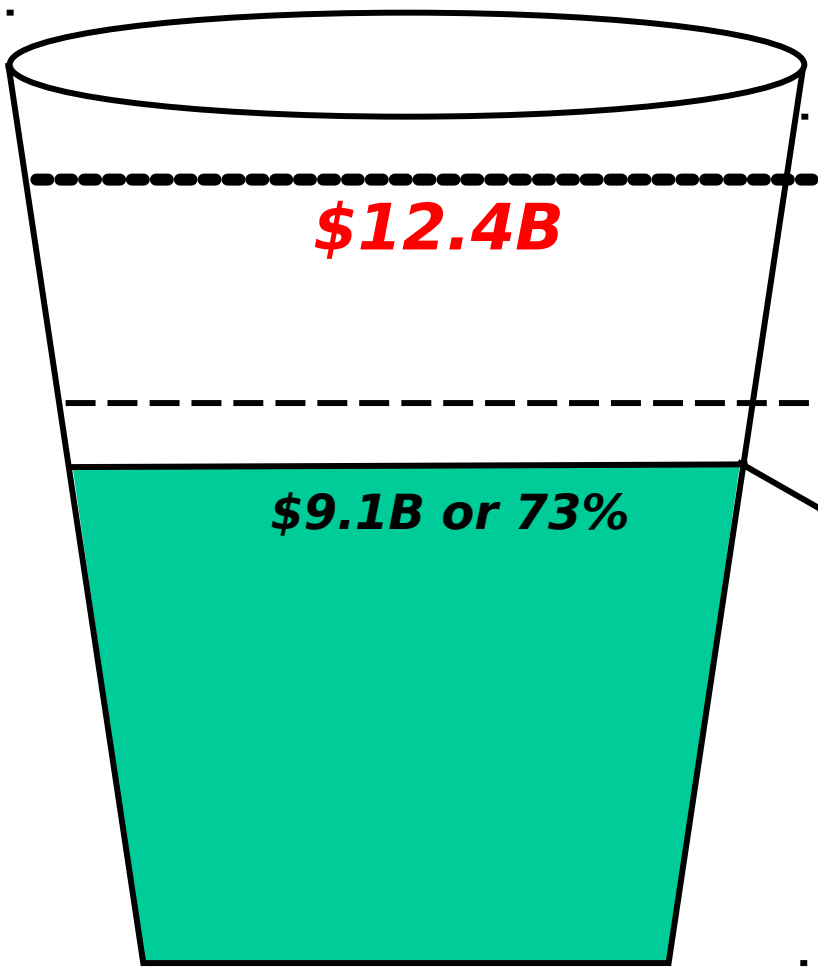
- Replaced Soldiers manning the gates with Contract Security Guards (CSGs)
- Director of Logistics Mob/Demob sup
- MEDHOLD support for Mob/Demob
- Reducing installation military manpower requirements through mil-civ conversions

$400M annually

Over $350M

Converted 3300 Mil spaces

Resourcing "Posture"



Funded Requirements
(where we need to be)

Efficiencies
(where we can be)

Current Funding
(where we are)

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Summary

- **Provided 5,000 Soldiers new/renovated barracks**
- **Privatized, built or renovated over 16,000 housing units**
- **Expanded operating hours, staffing, and family support services for all deployed Soldiers and their families**
- **Supported mob/demob of 350,000 Soldiers**
- **Demolished 56M sq. ft. of obsolete and excess facilities between FY96-03**
- **Executed barracks modifications while Soldiers were deployed to the maximum extent feasible**